



Environment Overview & Scrutiny Committee

Greenfield Valley Update

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Background

- » **Greenfield Valley is owned by Flintshire County Council (FCC)**
- » **Greenfield Valley Trust Ltd manage the Valley under a Management Agreement (currently under renegotiation)**
- » **Prior to 2016, FCC staff were seconded to the Trust with a management fee.**

Background continued

- » **The valley was successful in gaining significant Heritage Lottery funding (HLF in 2014**
- » **Following recommendation from HLF in 2015 the Trust engaged Sam Hunt Consulting to review the long term governance arrangements**
- » **2016 the Valley was brought under Planning & Environment Portfolio**

Scope of Audit

- » **2016 Internal audit was asked to examine:**
 - » governance,
 - » funding and
 - » operating arrangements

- » **Assess whether efficient and effective systems are in place to manage Greenfield Valley**

Audit – Areas managed well

- » **Greenfield Valley has been developed as a successful leisure and heritage attraction.**
- » **Robust controls around the management of the HLF project.**
- » **Robust controls around the authorisation of payments.**



Audit – Areas for further improvement

- » **Required a strategic decision around the short and medium term management arrangements.**
- » **Clarification required around the reporting structures, responsibility and lines of accountability.**

Continued -

- » **Consideration of a review of the competency and management style of the Lead Officer.**
- » **Development of effective financial controls to ensure transparency, accountability and good financial stewardship to include full electronic banking**

Key changes in 2017/18

- » **Governance changes with Trust leading to new trustees recruited**
- » **Re-structure of Flintshire staffing provision through Access & Natural Environment Service**
- » **Appointed new Admin/finance officer**
- » **Established interim finance policy and internet banking**
- » **Currently reviewing policies and procedure through joint Staff/Trust 'Task & Finish ' Group**
- » **Joint 3 year business plan agreed**

Business Plan Objectives

- » **Standards**
- » **Financial and business viability**
- » **Visitor Services**
- » **Learning**